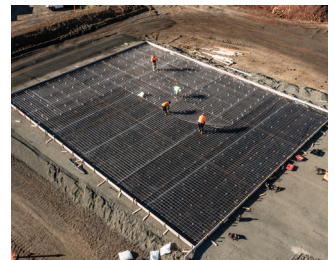


BULLA SPOILS PROCESSING FACILITY

Through early collaboration, Degnan was engaged by Hi-Quality Group to deliver the Bulla Spoils Processing Facility in Victoria, supporting the West Gate Tunnel project, shaping the design, staging and operations for a 24/7 facility managing contaminated tunnel spoil.



TYPE OF PROJECT:
Waste & Recycling

LOCATION:
Bulla, VIC
Wurundjeri Kulin Nation

CLIENT:
Bulla Spoils Facility P/L HiQ

PROJECT COMPLETION:
September 2022

PROJECT VALUE:
\$140M

DELIVERY MODEL:
ECI
Project Management
(D&C)

Degnan led this project as client-side Project Manager from early stages, coordinating designers, contractors and suppliers within a live infrastructure environment. Degnan aligned delivery strategy with a program requiring early operational readiness, embedded environmental controls for contaminated material handling, and managed complex stakeholder interfaces.

Through early collaboration, Degnan integrated design and construction, including staging strategy and operational infrastructure such as weighbridges and truck wash systems, while overseeing multiple contractor interfaces. This approach enabled efficient decision-making, reduced delivery risks, and improved constructability throughout the project.

Key Challenges

- Tight program driven by tunnel spoil generation
- Requirement for staged delivery to enable early operations
- Management of contaminated material and environmental compliance
- Coordination of multiple contractors and stakeholders
- Designing for continuous 24/7 operations

Outcomes & Client Benefits

- Early operational capability aligned with critical infrastructure program
- Seamless integration with West Gate Tunnel operations
- Reduced delivery risk through early coordination and planning
- Improved constructability and efficient delivery outcomes
- Streamlined stakeholder and interface management
- Integrated environmental and operational solutions
- Confidence in the delivery of a complex, high-risk facility